Highlights of Consolidated Financial Results for the Fiscal year ended March 31, 2025

Outline of Financial Results for the Fiscal year ended March 31,2025

Topics

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During this fiscal year, net sales increased by 5% YoY, to 2,554.5 billion yen, because transaction volume mainly represented by Metal Recycling business and Energy

& Living Materials business increased. Operating income increased by 24% YoY, to 61.5 billion yen, because the profitability

of Steel business and Food business recovered, and ordinary income increased by 24% YoY, to 59.7 billion yen. Net income attributable to owners of the parent increased by 18% YoY, to 45.4 billion yen.

We plan to pay 225 yen as the annual (105 yen as the interim and 120 yen as the year-end) dividend.

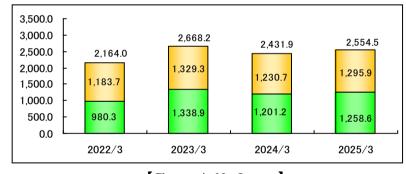
Operating Results	FY2023	FY2	024	Yo' Change	rate	- Main Factors	
Net sales	2,43	1.9	2,554.5	122.5	5%	(Net sa	ales)
Gross profit	119		140.6	20.7	17%	Materials business increased.	
SG&A expenses	70	0.1	79.0	8.9	13%		
Operating income	49	9.7	61.5	11.8	24%	SG&A expenses increased by 8.9 billion yen YoY, with 1.7 billion yen o	
Non-operating income	13	3.5	12.3	(1.1)	(8%)	figure deriving from newly consolidated subsidiaries. Cost of labor increa 6.7 billion yen YoY, with 1 billion yen of this figure deriving from newly	
Non-operating expenses	14	4.9	14.1	(0.7)	(5%)	consolidated subsidiaries. (Non-operating income/expenses)	
Ordinary income	48	8.2	59.7	11.4	24%	Non-operating income decreased by 1.1 billion yen and non-operating exp	
Extraordinary gain	(6.6	6.1	(0.4)	(7%)	decreased by 0.7 billion yen. The main impacts on ordinary income were as follows.	
Extraordinary loss		1.0	0.4	(0.6)	(58%)	Interest income: decrease of 0.6 billion yen YoY Dividend income: increase of 0.5 billion yen YoY	
Income before income taxes	5.	3.8	65.4	11.6	22%	Share of profit of entities accounted for using the equity method: decreased by 0.9. billion yen YoY	
Income taxes	14	4.5	19.3	4.8	33%	Foreign exchange loss: increased by 1.8 billion yen YoY Comission expense: decrease of 2.4 billion yen YoY	
Net income	39	9.3	46.1	6.7	17%	(Extraordinary gain/loss) Gain on sales of property and equipment: decreased by 1.2 billion yen YoY	
Owners of the parent		8.4	45.4	7.0	18%	Gain on sales of investment securities: decreased by 0.2 billion yen YoY Gain on sales of investments in capital of subsidiaries and associates: 0.9 billi	
Non-controlling interests		0.9	0.6	(0.2)	(30%)	<u> </u>	
EPS (yen) Comprehensive	944	.90	,125.66	180.76	19%	Loss on retirement of property and equipment . 0.1 billion yen	
income	54	4.1	43.0	(11.1)	(21%)		
Segment Information	Net sales		Segment income			Main Factors	
	FY2023	FY2024	rate	FY2023	FY2024	rate	IVIAIII Factors
			rate	112020			
Steel	1,201.9	1,155.2	(4%)		33.1		(Steel) Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable
Steel Primary Metal	1,201.9 187.4	1,155.2 184.2		24.5	33.1 6.0	35% (28%)	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries.
	ĺ		(4%)	24.5		35% (28%)	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries. (Primary metal)
Primary Metal	187.4	184.2	(4%) (2%)	24.5 8.4	6.0	35% (28%) 43%	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries. (Primary metal) Net sales and segment income decreased, due to the result of lower transaction volumed various products and the result of lower market prices of nickel compared to the previous fiscal year. A decrease in share of profit of entities accounted for using the equity method from SAMANCOR CHROME HOLDINGS PROPRIETARY LTD.
Primary Metal Metal Recycling	187.4 180.8	184.2 226.8	(4%) (2%) 25%	24.5 8.4 2.1	6.0 3.0	35% (28%) 43% 73%	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries. (Primary metal) Net sales and segment income decreased, due to the result of lower transaction volum of various products and the result of lower market prices of nickel compared to the previous fiscal year. A decrease in share of profit of entities accounted for using the equity method from SAMANCOR CHROME HOLDINGS PROPRIETARY LTD. compared to previous fisical year. (Metal recycling) Net sales increased, because transaction volume of aluminum scraps increased.
Primary Metal Metal Recycling Foods Energy&	187.4 180.8 122.9	184.2 226.8 140.4	(4%) (2%) 25% 14%	24.5 8.4 2.1 1.3	6.0 3.0 2.3	35% (28%) 43% 73%	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries. (Primary metal) Net sales and segment income decreased, due to the result of lower transaction volum of various products and the result of lower market prices of nickel compared to the previous fiscal year. A decrease in share of profit of entities accounted for using the equity method from SAMANCOR CHROME HOLDINGS PROPRIETARY LTD. compared to previous fisical year. (Metal recycling) Net sales increased, because transaction volume of aluminum scraps increased. Segment income increased due to the result of steady market prices of copper and aluminum. (Foods)
Primary Metal Metal Recycling Foods Energy& Living Materials Overseas sales	187.4 180.8 122.9 346.5	184.2 226.8 140.4 391.6	(4%) (2%) 25% 14% 13%	24.5 8.4 2.1 1.3 6.5	6.0 3.0 2.3 10.4	35% (28%) 43% 73% 59%	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries. (Primary metal) Net sales and segment income decreased, due to the result of lower transaction volum of various products and the result of lower market prices of nickel compared to the previous fiscal year. A decrease in share of profit of entities accounted for using the equity method from SAMANCOR CHROME HOLDINGS PROPRIETARY LTD. compared to previous fisical year. (Metal recycling) Net sales increased, because transaction volume of aluminum scraps increased. Segment income increased due to the result of steady market prices of copper and aluminum. (Foods) Although transaction volume remained flat compared to the previous fiscal year, net sales and segment income increased because the market of foods represented by cratwas higher compared to the previous fiscal year.
Primary Metal Metal Recycling Foods Energy& Living Materials Overseas sales subsidiaries Total for reportable	187.4 180.8 122.9 346.5 338.9	184.2 226.8 140.4 391.6 441.3	(4%) (2%) 25% 14% 13% 30%	24.5 8.4 2.1 1.3 6.5 7.8	6.0 3.0 2.3 10.4 8.2	35% (28%) 43% 73% 59% 6% 24%	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries. (Primary metal) Net sales and segment income decreased, due to the result of lower transaction volum of various products and the result of lower market prices of nickel compared to the previous fiscal year. A decrease in share of profit of entities accounted for using the equity method from SAMANCOR CHROME HOLDINGS PROPRIETARY LTD. compared to previous fisical year. (Metal recycling) Net sales increased, because transaction volume of aluminum scraps increased. Segment income increased due to the result of steady market prices of copper and aluminum. (Foods) Although transaction volume remained flat compared to the previous fiscal year, net sales and segment income increased because the market of foods represented by cratwas higher compared to the previous fiscal year. (Energy & Living Materials) Net sales increased, because transaction volume of bunker oil products increased. In
Primary Metal Metal Recycling Foods Energy& Living Materials Overseas sales subsidiaries Total for reportable segments	187.4 180.8 122.9 346.5 338.9 2,378.5	184.2 226.8 140.4 391.6 441.3 2,539.7	(4%) (2%) 25% 14% 13% 30% 7%	24.5 8.4 2.1 1.3 6.5 7.8 50.8	6.0 3.0 2.3 10.4 8.2 63.3	35% (28%) 43% 73% 59% 6% 24%	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries. (Primary metal) Net sales and segment income decreased, due to the result of lower transaction volum of various products and the result of lower market prices of nickel compared to the previous fiscal year. A decrease in share of profit of entities accounted for using the equity method from SAMANCOR CHROME HOLDINGS PROPRIETARY LTD. compared to previous fisical year. (Metal recycling) Net sales increased, because transaction volume of aluminum scraps increased. Segment income increased due to the result of steady market prices of copper and aluminum. (Foods) Although transaction volume remained flat compared to the previous fiscal year, net sales and segment income increased because the market of foods represented by crab was higher compared to the previous fiscal year. (Energy & Living Materials) Net sales increased, because transaction volume of bunker oil products increased. In addition, net sales and segment income increased because the transaction volume ar sales price of chemical products increased. (Overseas sales subsidiaries)
Primary Metal Metal Recycling Foods Energy& Living Materials Overseas sales subsidiaries Total for reportable segments Other	187.4 180.8 122.9 346.5 338.9 2,378.5	184.2 226.8 140.4 391.6 441.3 2,539.7	(4%) (2%) 25% 14% 13% 30% 7%	24.5 8.4 2.1 1.3 6.5 7.8 50.8	6.0 3.0 2.3 10.4 8.2 63.3 2.4	35% (28%) 43% 73% 59% 6% 24% (38%)	Net sales decreased, because transaction volume of steel products decreased. On the other hand, segment income increased, because business in the highly profitable domestic construction sector remained strong and profitability improved in some overseas subsidiaries. (Primary metal) Net sales and segment income decreased, due to the result of lower transaction volum of various products and the result of lower market prices of nickel compared to the previous fiscal year. A decrease in share of profit of entities accounted for using the equity method from SAMANCOR CHROME HOLDINGS PROPRIETARY LTD. compared to previous fisical year. (Metal recycling) Net sales increased, because transaction volume of aluminum scraps increased. Segment income increased due to the result of steady market prices of copper and aluminum. (Foods) Although transaction volume remained flat compared to the previous fiscal year, net sales and segment income increased because the market of foods represented by cratwas higher compared to the previous fiscal year. (Energy & Living Materials) Net sales increased, because transaction volume of bunker oil products increased. In addition, net sales and segment income increased because the transaction volume an sales price of chemical products increased.

Acquired 100% of the shares of SHINX CO., LTD. and made it as a consolidated subsidiary of the Company.

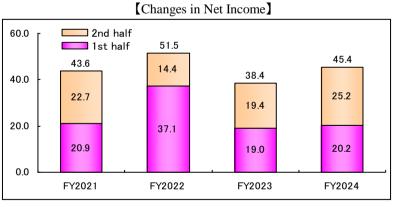
•Mar Transfered 100% of the shares of HALOS CO., LTD, a consolidated subsidiary of the Company.

Acquired 80% of the shares of MARUGO FUKUYAMA SUISAN CO., LTD, and made it as a subsidiary of the Company.

Financial Position	Mar. 2024	Mar. 2025	Comparison with	n Mar. 2024	(Unit: billion yen, rounded down to 0.1 billions ye Main Factors	
Total assets	1,166.9	1,165.8	(1.1)	(0%)	(Total Assets)	
	917.1	903.7	(13.4)	` /	Total assets decreased by 0.1% from the end of the previous fiscal year,	
(Current assets) (Fixed assets)	249.8	262.1	12.2	(1%) 5%	,	
Total liabilities	810.2	776.3	(33.8)	(4%)	(Liabilities)	
			` ′		Liabilities decreased by 4% from the end of the previous fiscal year, mainly	
(Interest-bearing debt)	365.4	382.3	16.8	5%	because of a decrease in trade payables. As interest-bearing debt increased	
(Net interest-bearing debt) Net DER	288.9 82%/70*%	317.0	28.0	10% 1%	by 5%, net debt-equity ratio was turned into 83% (*72%).	
Total net assets	356.7	83%/72*% 389.4	1pt 32.7	9%		
					(Net assets)	
(Shareholders' equity) (Accumulated Other	304.2	339.6	35.4	12%	Total net assets increased by 9% from the end of the previous fiscal year	
Comprehensive Income)	46.9	43.3	(3.6)	(8%)	because of accumulation of retained earnings from net income attributable	
(Non-controlling interests)	5.5	6.4	0.8	15%	owners of parent as well as a fluctuation in foreign currency translation adjustments.	
BPS (yen)	8,636.03	9,485.64	849.61	10%	Shareholders' equity ratio was 32.9% (*35.0%), which is 2.8 percentage	
Equity capital	351.2	383.0	31.8	9%	points higher than at the end of the previous fiscal year.	
Equity ratio	30.1/32.2*%	32.9/35.0*%	2.8pt	9%	*Reflecting equity credit attributes of the subordinated loan	
		TT 12024	YoY		W. F.	
Cash Flow	FY2023	FY2024	Change	rate	Main Factors	
Cash flows from operating activities	18.1	10.1	(8.0)	44%	(Operating cash flows) Due mainly to decrease in trade receivables and contract asset.	
Cash flows from investing activities	1.0	(21.8)	(22.8)	_	(Investment cash flows)	
Cash flows from financing activities	(26.3)	0.2	26.6	_	Due mainly to acquisition of investment securities and tangible asset.	
Cash and cash equivalents at end of period	76.4	65.2	(11.1)	(15%)	(Financial cash flows) Due mainly to proceeds from issuance of bonds.	
	Changes in Ne	et Sales]			[Quarterly Operating Results]	
3,500.0 г				1,000	.0 ┌ Net sales → Operating income ७ 60	
,000.0	2.668.2	2.421.0	2 554 5	800	- 50	







Changes in Interest-bearing Debt						
900.0	Interest-bearing debt					
	722.9		→ Net DER Reflecting	g subordinated loan 4.0		
600.0	2.4			- 3.0		
300.0	2.0	380.9	365.4	382.3		
			0.8	0.8 - 1.0		
0.0		0.8		0.7		
	2022/3	2023/3	2024/3	2025/3		

Forecast (Annual)	FY2024	FY2025 (estimated)	change
Net sales	2,554.5	2,600.0	2%
Operating income	61.5	55.0	(11%)
Ordinary income	59.7	55.0	(8%)
Net income attributable to owners of parent	45.4	40.0	(12%)

Cash Dividends	FY2023	FY2024	FY2025 (estimated)
Interim (yen)	85.00	105.00	125.00
Year-end (yen)	100.00	120.00	125.00
Annual (yen)	185.00	225.00	250.00
DOE*	2.7%	3.0%	3.0%

^{*} DOE (Dividend on equity ratio) = Total dividend / Beginning total shareholders' equity